Community Pharmacists' Attitudes and Professional Practice in Relation to the Patient Safety Incidents

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ABSTRACT

Background: Medicines dispensing is an error-prone activity, therefore potentially jeopardizing patient safety. This study aimed to assess the community pharmacists' attitudes towards the causes of dispensing errors and preventive measures, as well as their practice in incidents reporting. Materials and Methods: A cross-sectional survey was performed by distributing an adopted and validated questionnaire to a nationwide sample of community pharmacists in Serbia. The questionnaire included sections related to the participants' socio-demographic characteristics, their attitudes towards factors causing dispensing errors and corrective actions, as well as their practice in reporting. Statistical analyses were conducted using SPSS Statistics software ver. 21.0. The associations between categorical variables were analyzed using Chi-square test. Results: The study included 1,004 participants, mainly female (94.9%), with the mean age 40.9 ± 9.9 years and mean work experience 14.3 ± 10.0 years. More than a third of the participants (35.4%) indicated an increasing risk of dispensing errors. The main causes included illegible prescriber's handwriting (44.3%) and interruptions during dispensing (39.2%), while the major corrective actions were providing pharmacists with education in clinical pharmacy (71%) and reducing the interruptions during dispensing (63.9%). The majority of respondents (85.2%) stated that they routinely reported dispensing incidents. However, even 16.5% of them admitted to having fear sometimes or always. Additionally, only 58.1% of participants would use voluntary dispensing error reporting system. Conclusion: Serbian community pharmacists are aware of the existing risk in medicines dispensing and the corrective actions identified should be put into practice so as to manage them prospectively. Although the results indicate good practice in incidents reporting, conducting tailored educations and building of safety culture is necessary to improve patient safety.

Key words: Dispensing errors, Community pharmacy, Patient safety, Pharmacists' attitudes, Risk management, Systems approach.

INTRODUCTION

In recent years, providing safe and highquality health care services has become an international priority.¹ Ever since the consequences of medication errors have been described in landmark report "To Err Is Human",² this topic has been prioritized by World Health Organization (WHO)³ and numerous policy documents and research studies have been published highlighting growing concerns about the frequency and impact of medication errors.⁴⁷ Dispensing of medicines traditionally represents one of the main pharmacists' activities in the provision of health care.⁸ However, this process is highly complex and consists of a number of steps that have to be performed before the medicine is issued to the patient. As errors can arise at each stage of this process and thus seriously affect patients' health care and their therapeutic outcomes, dispensing is one of the major concerns for the pharmaceutical profession.⁸ Submission Date: 17-12-2018; Revision Date: 15-03-2019; Accepted Date: 27-11-2019

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Errors that may arise during the medicines dispensing process include "any deviation from the prescriber's order, made by staff in the pharmacy when distributing medications to nursing units or to patients in an ambulatory pharmacy setting".9 Additionally, in accordance with the pharmacists' emerging role in providing patient-focused and individually tailored pharmaceutical care, failures to identify and correct prescribing faults and to minimize the risk of administration errors by appropriate patient counselling, have been recognized as significant additional categories of dispensing incidents.¹⁰ Fortunately, not all of these errors result in causing harm and the so-called near misses or close calls are defined as "an act of commission or omission that could have harmed the patient but did not do so as a result of chance, prevention or mitigation".¹¹ However, it is of utmost importance to report this type of errors, since it represents significant step in preventing future adverse events and improving patient safety.12,13

Raising awareness of the risks related to the medicines dispensing has resulted in an increasing number of studies over the last decade. The results of international studies conducted in community pharmacies around the world indicate a wide range of dispensing error rates, which are reported to vary from 0.01%¹⁴ to 24%.¹⁵ These findings indicate a need for further safety improvement, especially because pharmacies dispense such enormous quantities of medicines that even a low occurrence rate equals a substantial number of actual failures.¹⁶ Furthermore, safety-related concerns occurring in community pharmacies are identified as particularly relevant, because the vast majority of patients are habitually issued medicines at primary level of healthcare.

Pharmacists have a unique role in detection and prevention of medication errors occurring during the use of medicines and therefore, in improving the quality of pharmaceutical care services.¹⁷⁻¹⁹ Therefore, it is of crucial importance to examine their attitudes related to the risk management in the medicines dispensing process, as well as their practice in reporting of patient safety incidents incurred.

In recent years, several studies aiming to assess this topic have been performed in countries such as Australia,²⁰ Ethiopia²¹ and Saudi Arabia.²² Here pharmacists have jointly expressed their belief that the risk of dispensing errors is increasing and have nominated various contributing factors as well as preventive actions perceived as important in reducing the risk of dispensing errors. However, despite the fact that the number of studies on medication errors arising in pharmacy practice has increased over the last decade, the problem of lack of research is still existent, particularly in developing countries such as Serbia. In this country, monitoring and reporting of the indicators on quality of healthcare, including those related to patient safety, has been performed as obligatory activity. When it comes to the pharmacy practice, the knowledge of dispensing errors is based largely on reporting by pharmacists. Namely, Institute of Public Health of Serbia has been continuously collecting and evaluating pharmacists' reports on incidents occurred during dispensing. However, types and causes of these incidents have neither been systematically analyzed, nor have corrective actions been developed and implemented, so far.

Therefore, general objective of this study was to explore the attitudes Serbian community pharmacists take towards medicine dispensing errors. More specifically, this study attempted to identify their attitudes regarding main factors leading to patient safety incidents in community pharmacies and potential interventions that could be made to prevent them, as well as to assess their practice in reporting of patient safety incidents incurred. This would be particularly significant bearing in mind the lack of research in this area in developing countries as well as at the primary level of pharmacy practice where the majority of patients are habitually issued medicines.

MATERIALS AND METHODS

Study design

A cross-sectional survey was performed by distributing a self-administered questionnaire to a nationwide, representative sample of community pharmacists in Serbia. The questionnaire was adopted from the study conducted by Peterson *et al.*²⁰ and slightly modified. After that, a draft version of the questionnaire was piloted on a convenience sample of 38 pharmacy practitioners so as to assess its readability, feasibility, question design and comprehension. Furthermore, the equivalence reliability of the questionnaire had been analyzed using Cronbach's alpha coefficient and the internal consistency for the overall instrument was found to be satisfactory (α =0.828).

Following the pilot study, some minor changes were made with regards to wording, formatting and questionnaire layout and the final version was distributed to the licensed community pharmacists from both stateand privately-owned pharmacies. The sampling frame included a list of community pharmacists registered as regular members of the Pharmaceutical Chamber of Serbia (PCS). This registration is obligatory for all pharmacists practicing in community pharmacies, in order to obtain licenses. The list comprised 6.096 pharmacists from both state- and privately-owned pharmacies and for the study power of $1-\beta = 80\%$ and statistical significance $\alpha = 0.05$ the total sample size was calculated to be 361, according to the procedure defined by Krejcie and Morgan.²³ This anticipated sample size (*n*=361) was then adjusted in accordance with the potential drop-out rate (d=20%), using the formula *n*= n/(1-d/100), based on which the total number of required subject for participation in the study was 451.²⁴

In order to involve pharmacists from all geographical areas in the research, the sample was further stratified by dividing the sampling frame into homogeneous subgroups (strata) based on official PCS classification system featuring 4 regional branches (PCS branch Beograd, Kragujevac, Vojvodina and Nis with Kosovo and Metohija listed 2.251, 1.456, 1.358 and 1.031 regular members, respectively). Accordingly, the sample size of each stratum was calculated using a proportionate stratification and equaled 167, 108, 100 and 76 for PCS branch Beograd, Kragujevac, Vojvodina and Nis with Kosovo and Metohija, respectively. Additionally, in order to obtain heterogeneous sample composition in terms of community pharmacies' types, participant recruitment plan included all state-owned pharmacies²⁵ as well as all randomly selected privately-owned pharmacies (both having²⁶ and not having a signed contract with the National Health Insurance Fund (NHIF) for dispensing prescription medicines from the Reimbursement list).

The study was conducted in accordance with the principles of the Declaration of Helsinki and approved by the Ethics Committee for Clinical Trials of the Faculty of Pharmacy, University of Belgrade, Serbia (Dossier No. 265/2).

Questionnaire

The questionnaire included 16 items classified into three main sections. The first section consisted of 6 items covering participants' characteristics, including sex, age, work experience, type of pharmacy practice site, dispensing hours per week and continuous dispensing hours per working day. The questions (1-6) were formatted in both multiple-choice and gapped sentences formats. The second section comprised 5 items addressing community pharmacists' attitudes towards dispensing errors, namely: (i) pharmacists' opinions on whether the risk and actual number of dispensing errors were increasing (questions 7 and 8), (ii) pharmacists' views on dispensing errors committed at their place of practice (question 10), as well as (iii) pharmacists' stance on the factors leading to dispensing errors occurrence (question 9) and potentially effective interventions to prevent them (question 11). Attitudes were explored using a three-point Likert scale (1="not significant", 2="partially significant", 3="significant"). The third section consisted of 5 items, aiming to assess pharmacists' practice in reporting of dispensing errors, the existence of safety culture at their work place, as well as their opinions on the use of voluntary dispensing error reporting system (questions 12-16).

Data collection and analysis

The invitation for participation in the study was sent to all selected community pharmacies. After obtaining the approval for conducting the survey from the pharmacy director or owner, a defined number of the questionnaires, along with the cover letters, were distributed to the pharmacy practitioners by post or in person. Participation was completely voluntary, based on the information provided about the study aims and procedure, without offering any incentives. Informed consent was assumed by completion of the questionnaire, which was done anonymously and the participants were informed that the resulting findings would be aggregated and used in the scientific purposes only.

The data obtained from the completed questionnaires were entered, coded and analyzed using methods of descriptive and inferential statistics. Statistical analysis was performed using IBM SPSS Statistics for Windows (Version 21.0. Armonk, NY: IBM Corp.). Numerical data were reported as frequencies (percentage) for categorical variables and median, range and Interquartile Range (IQR) for continuous variables. The associations between variables were analyzed using Chi-square test for categorical variables, as the most appropriate for data presented in a form of Likert scale. The threshold of statistical significance was set to a conventional level at $p \le 0.05$ for all analyses.

RESULTS

Out of 1,134 questionnaires distributed to community pharmacists, 1,004 completed returns were received thus accounting for a response rate of 88.5%. Sociodemographic and pharmacy practice characteristics of the study participants are presented in Table 1. Most respondents were female (n=931, 94.9%), whereas their mean age was 40.9 ± 9.9 years (range: 21.0-65.0 years) and mean work experience was 14.3 ± 10.0 years (range: 0.2-43.0 years). The largest number of participants (48.3%) performed medicines dispensing during 30-40 h per week, while the average time the respondents dispensed medications continuously was 3.6 ± 2.0 h on a daily basis (range: 0.1-10.0).

More than the third of the respondents (n=354, 35.4%) indicated that the risk of dispensing errors was increasing. Similarly, about 21% (n=209) believed that the actual errors in dispensing were becoming more common in pharmacy practice.

Almost half the respondents (n=487, 49%) demonstrated the awareness of dispensing errors being committed at their workplace during the past 6 months, which were detected only after the patient had already left the pharmacy. The mean number of such occurrences was 2.3 \pm 2.4 (range: 1-20), while the total number of dispensing errors reported by all respondents in the timeframe spanning previous 6 months was 941.

Pharmacists' attitudes towards the factors contributing to the occurrence of dispensing errors were explored using the three-point Likert scale and the results are presented in Table 2. The main causative factors identified included: illegible prescriber's handwriting (44.2%), interruptions and distractions during medicines dispensing (39.2%), as well as pharmacists' work overload (37.8%) and understaffed shifts (36.3%). Pharmacists' standpoints were further assessed with a view to identifying preventive measures against dispensing errors, by using the three-point Likert scale (Table 3). Various corrective actions were considered as important strategies for risk amelioration. The following ones were perceived as potentially the most effective: providing pharmacists with continuing education, particularly in relation to the newly registered drugs (71%), reducing the avoidable interruptions during dispensing (63.9%), increasing the number of pharmacy staff per shift (61.9%), devoting more time to patients' counseling along with involving them more actively in the therapy management (60.3%)and organizing pharmacists' training in the risk minimization strategies and interventions (57.8%).

The Pearson Chi-square test was used to examine the association between the socio-demographic characteristics of the respondents and their attitudes regarding the factors contributing to the occurrence of dispensing errors, as well as the strategies for their reduction. The existence of differences in relation to the perceived significance of causative factors was observed between the defined groups within sex (1 factor), age (4 factors), work experience (6 factors) and type of community pharmacy (9 factors) (Table 4). Participants under 35 years of age, with ≤ 10 years of work experience and working in privately-owned pharmacies stated in statistically significantly higher percentage that work overload ($\chi 2=14.698.d_{=2}$, p=0.001, $\chi 2=22.056$, $d_{=2}$, p<0.001and $\chi 2=30.957$, $d_{=2}$, p<0.001, respectively), insufficient time for patient counseling ($\gamma 2=12.125$, df=2, p=0.002, $\chi 2=11.089$, $d_{\epsilon}=2$, p=0.04 and $\chi 2=33.393$, d=2, p<0.001, respectively) and interruptions and distractions during dispensing ($\chi 2=8.848$, d=2, p=0.012, $\chi 2=6.823$, d = 2 p=0.033 and $\chi 2=23.586$, d = 2, p<0.001, respectively) were significant causative factors for the occurrence of errors. Additionally, pharmacists under 35 years of age and with ≤ 10 years of work experience were more likely to consider illegible prescriber's handwriting as a factor of importance for the occurrence of errors ($\chi 2=7.649$, d=2, p=0.022 and χ 2=9.947, d=2, p=0.007, respectively), while participants with ≤ 10 years of work experience and working in privately-owned pharmacies constituted a higher proportion when it comes to perceived significance of the understaffed shifts ($\chi 2=6.093$, d=2, p=0.048 and $\chi^2 = 17.412$, d = 2, p < 0.001, respectively) and inadequate environmental conditions ($\chi 2=7.001$, d=2, p=0.03 and χ^2 =11.751, d=2, p=0.003, respectively). Sex of the respondents and type of pharmacy significantly influenced their attitudes about the importance of job dissatisfaction, so male participants and pharmacists working in privately-owned pharmacies were more likely to opinion this factor as significant ($\chi 2=7.687$, d=2, p=0.021 and $\chi 2=11.634$, d=2, p=0.003, respectively). The survey revealed additional differences between pharmacists' attitudes based on pharmacy ownership structure: substantially higher percentage of pharmacists practicing in state-owned pharmacies perceived sound-alike/ look-alike drug names as an important error causative factor ($\chi 2=7.262$, d=2, p=0.026), while their colleagues from privately-owned pharmacies did this in relation to the high prescription volume and existence of generic brands ($\chi 2=11.106$, d=2, p=0.004 and $\chi 2=8.481$, d=2, p=0.014, respectively).

When it comes to perceived significance of strategies for preventing errors in the medicines dispensing process, the existence of differences was observed between the defined groups within sex (4 factors), age (3 factors), work experience (6 factors) and type of community pharmacy (4 factors) (Table 5). Female pharmacists, under 35 years of age, with ≤ 10 years of work experience and working in privately-owned pharmacies, constituted a higher proportion of participants who stated that reducing the pharmacists' workload was significant measure for preventing dispensing errors occurrence $(\chi 2=10.885, df=2, p=0.004, \chi 2=8.078, d=2, p=0.018,$ $\gamma 2=8.304$, df=2, p=0.016 and $\gamma 2=25.382$, d=2, p=0.001, respectively). Additionally, female pharmacists were more likely to opinion increasing the number of pharmacy staff per shift ($\chi 2=8.605$, d=2, p=0.014), providing pharmacists with continuing education, par-

ticularly regarding newly registered drugs ($\gamma 2=17.072$, $d_{\ell}=2, p<0.001$), as well as organizing pharmacists' training related to the risk management ($\chi 2=9.966$, d=2, p=0.007) as significant risk minimization strategies for the medicines dispensing process. Similarly, pharmacists working in privately-owned pharmacies did this in relation to the increasing the number of pharmacy staff per shift ($\chi 2=6.749$, d_i=2, p=0.034) as well as implementation of control mechanisms for checking the dispensing procedure ($\chi 2=6.147$, $d_i=2$, p=0.046). When it comes to defining an operative dispensing workflow, the differences between the groups within age, work experience and type of community pharmacy have been observed, so pharmacists over 36 years, with ≥ 11 years of work experience and working in state-owned pharmacies expressed in a statistically significantly higher percentage a positive attitude towards the potential impact of this corrective measure ($\chi 2=6.716$, d=2, p=0.035, $\chi 2=8.929$, $d_i=2, p=0.012$ and $\chi 2=14.795, d_i=2, p=0.001$, respectively). On the other hand, their younger colleagues (i.e. pharmacists under 35 years and with ≤ 10 years of work experience) were more prone to accentuate the significance of separate storage of sound-alike/lookalike drugs ($\chi 2=19.211$, $d_{e}=2$, p<0.001 and $\chi 2=13.561$, d=2, p=0.001, respectively). The work experience also influenced the attitudes towards improving the packaging and labeling of drugs, where pharmacists with ≥ 11 years of work experience were more likely to consider this strategy as significant ($\chi 2=6.776$, $d_i=2$, p=0.034), while substantially higher proportion of respondents with ≤ 10 years of work experience acknowledged the importance of electronic transmission of prescriptions to the pharmacy ($\chi 2=6.203$, $d_i=2$, p=0.045) and implementation of control mechanisms for checking the dispensing procedure ($\chi 2=12.473$, d_f=2, p=0.002).

In relation to the pharmacists' practice in dispensing errors reporting, the majority (n=833, 85.2%) of respondents stated that they had routinely reported dispensing incidents occurred, where the participants under 35 years of age, with ≤ 10 years of work experience service and working in privately-owned pharmacies constituted a significantly higher proportion of all respondents who had reported dispensing errors ($\chi 2=6.287$, $d_{\ell}=2$, p=0.043, $\chi 2=9.735$, $d_{f}=2$, p=0.008 and $\chi 2=11.899$, d=2, p=0.003, respectively) (Table 6). The analysis further revealed that the largest number of pharmacists (n=900, 91.5%) indicated that discussions about these cases were conducted openly at their place of practice, where the participants working in privately-owned pharmacies were more likely to do so ($\chi 2=23.173$, d=2, p < 0.001). Although most (n = 818, 83.6%) of the participants declared having no fear about being blamed

and\or sanctioned by their superiors should they decide to report dispensing errors, as many as 16.5% (*n*=161) of them admitted to having such fear sometimes or always. The opinions were also sought on whether reporting any type of dispensing errors, regardless of their severity, was deemed to be important and the large proportion of practitioners (n=860, 87.4%) demonstrated positive attitude towards this issue. However, when asked whether they would use voluntary dispensing error reporting system, if established, only 58.1% (N=561) of them responded positively, while 41.9% (n=404) said they would use it sometimes or never. Additionally, it was found that the respondents under 35 years of age, with ≤ 10 years of work experience and practicing in privately-owned pharmacies were more likely to use voluntary dispensing error reporting system $(\chi 2=36.389, d_f=2, p<0.001, \chi 2=46.035, d_f=2, p<0.001$ and $\chi 2=41.398$, d=2, p<0.001, respectively) (Table 6).

DISCUSSION

Along with the development of modern approach to medication errors, an increasing emphasis has been laid

Table 1: Socio-demographic and pharmacy practicecharacteristics of study respondents.				
Variable	N*	%		
Sex				
Male	50	5,1		
Female	931	94.9		
Age (years)				
≤25	28	2.8		
26-35	337	33.6		
36-45	309	30.8		
46-55	237	23.6		
≥56	93	9.3		
Mean [SD] 40.9 [9.9]				
Community pharmacy type				
State-owned pharmacy	628	62.5		
Privately-owned pharmacy	376	37.5		
Work experience (years)				
≤5	248	24.7		
6-10	225	22.4		
≥11	530	52.8		
Mean [SD] 14.3 [10.0]				
Dispensing per week (hours)				
≤10	47	4.8		
11-20	93	9.6		
21-30	197	20.3		
31-40	469	48.3		
41-50	148	15.2		
51-60	7	0.7		
≥61	11	1.1		
Continuous dispensing per day (ho Mean [SD] 3.6 [2.0]	urs)			

Note. SD=Standard Deviation; *Responses may total less than 1004 as not all respondents answered every question;

Table 2: Pharmacists' attitudes towards factors contributing to the dispensing errors.				
Variable	Response			
	Significant contributing factor N (%)	Partially significant factor N (%)	Not a significant contributing factor N (%)	
Illegible prescriber's handwriting	435 (44.2%)	464 (47.3%)	83 (8.5%)	
Sound-alike/look-alike drug names	137 (14.2%)	589 (61%)	240 (24.8%)	
Existence of generic brands	45 (4.7%)	302 (31.6%)	609 (63.7%)	
Drug packaging and labeling	127 (13.3%)	466 (48.8%)	362 (37.9%)	
Pharmacist's work overload	368 (37.8%)	497 (51.1%)	108 (11.1%)	
Job dissatisfaction	147 (15.4%)	446 (46.6%)	364 (38%)	
High prescription volume	237 (24.8%)	525 (54.9%)	194 (20.3%)	
Understaffed shifts	350 (36.3%)	484 (50.2%)	131 (13.5%)	
Inadequate environmental conditions (poor lightning, noise, cluttered work space etc.)	242 (25.1%)	493 (51.1%)	229 (23.8%)	
Interruptions and distractions during dispensing	383 (39.2%)	515 (52.7%)	79 (8.1%)	
Insufficient time for patient counseling	291 (29.9%)	531 (54.5%)	152 (15.6%)	

Table 3: Pharmacists' attitudes towards interventions for dispensing error risk minimization.				
Variable	Response			
	Significant N (%)	Partially significant N (%)	Not significant N (%)	
Electronic transmission of prescriptions to the pharmacy	420 (44%)	396 (41.5%)	139 (14.6%)	
Separate storage of sound-alike/look-alike drugs	481 (49.9%)	421 (43.7%)	62 (6.4%)	
Improving the packaging and labeling of drugs	458 (47.5%)	434 (45%)	73 (7.6%)	
Defining an operative dispensing workflow	425 (44.3%)	410 (42.8%)	124 (12.9%)	
Implementation of control mechanisms for checking the dispensing procedure	548 (56.8%)	359 (37.2%)	58 (6%)	
Reducing the pharmacists' workload	553 (56.4%)	383 (39%)	45 (4.6%)	
Increasing the number of pharmacy staff per shift	605 (61.9%)	327 (33.5%)	45 (4.6%)	
Providing pharmacists with continuing education, particularly regarding newly registered drugs	689 (71%)	253 (26.1%)	29 (3%)	
Reducing the avoidable interruptions during dispensing	621 (63.9%)	318 (32.7%)	33 (3.4%)	
Devoting more time to patients' counseling, along with involving them more actively	586 (60.3%)	346 (35.6%)	40 (4.1%)	
Organizing pharmacists' training related to the risk minimization strategies and interventions	561 (57.8%)	360 (37.1%)	50 (5.1%)	

on the prospective risk analysis, since this type of risk management allows implementation of corrective measures before a preventable adverse event has occurred and caused harm to the patient.²⁷ It is exactly the reason why it is of crucial importance to examine pharmacists' attitudes related to the risk management in the medicines dispensing process, in order to identify causes of dispensing errors as well as potential preventive measures to avoid them in the community pharmacy setting. Study results indicate that more than a third of the participants in this study (35.4%) indicated that the risk of dispensing errors was increasing, which was lower compared to 44.7%, 62% and 82.2% of the community pharmacists from Ethiopia,²⁴ Saudi Arabia²⁵ and Australia,¹⁸

respectively, who demonstrated such attitude. Additionally, almost half the respondents (49%) demonstrated the awareness of dispensing errors being committed at their workplace during the past 6 months, whereby the total number reported by all respondents was 941. Although these rate was lower than those reported in a study performed in Australia¹⁸ where 70.9% (n = 134) of pharmacists expressed awareness of dispensing errors that had left the pharmacy undetected in the past 6 months, with their total number of 498, the results obtained still indicated a significant self-reported rate of errors and the necessity of prospective re-design of dispensing process in Serbian community pharmacies, in order to prevent such occurrences.

Table 4: Association between the respondents' socio-demographic characteristics and their attitudes regarding
the factors contributing to the occurrence of dispensing errors.

Factors for dispensing errors	Independent variables				
	Sex	Age	Work experience	Community pharmacy type	
Illegible prescriber's handwriting	<i>p</i> =0.409	<i>p</i> =0.022§	<i>p</i> =0.007§	<i>p</i> =0.396	
Sound-alike/look-alike drug names	<i>p</i> =0.795	<i>p</i> =0.890	<i>p</i> =0.712	p=0.026§	
Existence of generic brands	<i>p</i> =0.578	<i>p</i> =0.256	<i>p</i> =0.694	<i>p</i> =0.014§	
Drug packaging and labeling	<i>p</i> =0.12	<i>p</i> =0.207	<i>p</i> =0.346	<i>p</i> =0.454	
Pharmacist's work overload	<i>p</i> =0.451	<i>p</i> =0.001§	<i>p</i> <0.001§	<i>p</i> <0.001§	
Job dissatisfaction	<i>p</i> =0.021§	<i>p</i> =0.390	<i>p</i> =0.119	<i>p</i> =0.003§	
High prescription volume	<i>p</i> =0.59	<i>p</i> =0.269	<i>p</i> =0.296	<i>p</i> =0.004§	
Understaffed shifts	p=0.272	<i>p</i> =0.089	<i>p</i> =0.048§	<i>p</i> <0.001§	
Inadequate environmental conditions (poor lightning, noise, cluttered work space etc.)	<i>p</i> =0.251	<i>p</i> =0.098	<i>p</i> =0.03§	p=0.003§	
Interruptions and distractions during dispensing	<i>p</i> =0.582	<i>p</i> =0.012§	p=0.033§	<i>p</i> <0.001§	
Insufficient time for patient counseling	<i>p</i> =0.446	<i>p</i> =0.002§	<i>p</i> =0.04§	<i>p</i> <0.001§	

Note. ¹statistically significant at p<0.05, Pearson Chi-square test; Groups within sex - male/female, age - \leq 35 years/ \geq 36 years, work experience - \leq 10 years/ \geq 11 years and type of community pharmacy - state-owned/privately-owned pharmacy;

Table 5: Association between the respondents' socio-demographic characteristics and their attitudes regarding
strategies for prevention of dispensing errors occurrence.

Interventions for dispensing errors minimization	Independent variables			
	Sex	Age	Work experience	Community pharmacy type
Electronic transmission of prescriptions to the pharmacy	<i>p</i> =0.159	<i>p</i> =0.051	<i>p</i> =0.045§	<i>p</i> =0.344
Separate storage of sound-alike/look-alike drugs	<i>p</i> =0.949	<i>p</i> <0.001§	<i>p</i> =0.001§	<i>p</i> =0.259
Improving the packaging and labeling of drugs	<i>p</i> =0.057	<i>p</i> =0.540	<i>p</i> =0.034§	<i>p</i> =0.618
Defining an operative dispensing workflow	<i>p</i> =0.208	<i>p</i> =0.035§	<i>p</i> =0.012§	<i>p</i> =0.001§
Implementation of control mechanisms for checking the dispensing procedure	p=0.787	<i>p</i> =0.174	<i>p</i> =0.002§	p=0.046§
Reducing the pharmacists' workload	<i>p=</i> 0.004§	<i>p</i> =0.018§	<i>p=</i> 0.016§	<i>p</i> <0.001§
Increasing the number of pharmacy staff per shift	<i>p=</i> 0.014§	<i>p</i> =0.365	<i>p</i> =0.249	<i>p</i> =0.034§
Providing pharmacists with continuing education, particularly regarding newly registered drugs	p<0.001§	p=0.707	<i>p</i> =0.854	<i>p</i> =0.363
Reducing the avoidable interruptions during dispensing	<i>p</i> =0.113	<i>p</i> =0.724	<i>p</i> =0.756	<i>p</i> =0.849
Devoting more time to patients' counseling, along with involving them more actively	p=0.224	p=0.737	<i>p</i> =0.467	<i>p</i> =0.648
Organizing pharmacists' training related to the risk minimization strategies and interventions	p=0.007§	p=0.355	<i>p</i> =0.134	p=0.485

Note. ⁵statistically significant at p≤0.05, Pearson Chi-square test; Groups within sex - male/female, age - ≤ 35 years/≥ 36 years, work experience - ≤ 10 years/≥ 11 years and type of community pharmacy - state-owned/privately-owned pharmacy;

When it comes to the factors contributing to the occurrence of errors in the medicines dispensing process, illegible prescriber's handwriting (44.3%) was perceived as the most significant one. This is in line with the causes of dispensing errors which were prospectively identified in the Failure Mode and Effects Analysis (FMEA) study carried out in the Serbian community pharmacy setting,¹⁰ as well as with the results of other studies which examined pharmacists' attitudes on this issue.²⁰⁻²² In this case, the implementation of electronic prescribing systems, integrated with pharmacies could be efficient strategy for reducing possible selection and transcription errors during the dispensing process, which is in line with other studies, where the effectiveness of this intervention for improving patient safety and reducing error rates in pharmacy practice has been confirmed.²⁸

pensing errors reporting.				
	Independent variables			
	Sex	Age	Work experience	Community pharmacy type
Reporting dispensing errors incurred	<i>p</i> =0.593	<i>p</i> =0.043§	<i>p</i> =0.008§	p=0.003§
Having fear of being blamed and punished by superiors when reporting dispensing errors	p=0.473	<i>p=</i> 0.755	<i>p</i> =0.699	<i>p</i> =0.062
Discussing about dispensing errors incurred openly at the place of practice	<i>p</i> =0.302	<i>p</i> =0.300	<i>p</i> =0.424	<i>p</i> <0.001§
Willingness to report any type of dispensing errors, regardless of their severity	<i>p</i> =0.317	<i>p=</i> 0.190	<i>p</i> =0.358	<i>p</i> =0.893
Willingness to use the voluntary dispensing error reporting system, if established	p=0.586	<i>p</i> <0.001§	<i>p</i> <0.001§	<i>p</i> <0.001§

Note. ⁵statistically significant at p ≤ 0.05, Pearson Chi-square test; Groups within sex - male/female, age - ≤ 35 years/≥ 36 years, work experience - ≤ 10 years/≥ 11 years and type of community pharmacy - state-owned/privately-owned pharmacy;

Furthermore, one of the top critical points of concern identified included pharmacists' work overload and understaffed shifts. Here a useful measure would include service structuring, that is, defining a maximum safe dispensing workload per pharmacist, which has already been established in some countries. For example, in Australia, the Pharmacy Board of New South Wales has issued a recommendation that a pharmacist should not process more than 12-15 prescriptions per hour, in order to reduce the probability of error occurrence, which is in line with the views expressed by the pharmacists in the study conducted by Peterson et al.20 in relation to the maximum safe dispensing load, which amounted to approximately 150 prescriptions per pharmacist per day, that is, 17 prescriptions per hour. Furthermore, a strategy for proactive action on these types of systemic causes of errors includes defining the number of employees according to workload, i.e. the number of prescriptions processed daily at the pharmacy. For example, the Pharmacy Board of Australia has recommended that the number of employed pharmacists should be increased if the number of prescriptions processed per pharmacist per day exceeds 200, in order to provide them with enough time for adequate prescription processing and medicines dispensing in accordance with standards and guidelines.29

Additionally, the provision of pharmacists with continuing training in pharmacotherapy is proposed as one of the key measures for improving the safety of medicines dispensing processes. This educational intervention has proved to be highly effective for the advancement of pharmaceutical care.^{30,31}

Furthermore, one of the main corrective actions included devoting more time to patients' counseling, along with involving them more actively. Over the last decade, the importance of abandoning the paternalistic approach in communication with patients and moving to the shared decision-making has been increasingly emphasized. In accordance with the introduction of the above-mentioned patient-centered approach as a "gold standard" in the provision of health care,³² the relationship between pharmacists and patients has also been changing, whereby the patient becomes an active partner in communication, with whom it is necessary to establish a professional relationship based on trust, open communication and joint decision-making.³³

In addition, the analysis of survey results revealed that the pharmacists' age, work experience and type of community pharmacy influenced significantly their perception of the contribution of the above-mentioned factors to the occurrence of errors, while sex has not demonstrated significant impact. Interruptions and distractions during dispensing, work overload and insufficient time for patient counseling were more frequently regarded as important causative factors for dispensing errors among participants under 35 years of age, with ≤ 10 years of work experience and practicing in privately-owned pharmacy. Similar results were obtained in the study carried out by Peterson et al.20 where it was found that the increase in work experience statistically significantly correlated with the decline in the perceived importance of the illegible prescriber's handwriting (p < 0.05) and insufficient time for patient counseling (p < 0.05) as causative factors. Such results indicate that older pharmacists, with longer work experience and working in state-owned pharmacies have greater ability to detect and correct errors occurring in the medicines dispensing process, despite the presence of the aforementioned systemic factors. Accordingly, further proactive actions on the identified causes of errors as well as tailored educations and training in risk management are necessary, primarily directed at younger pharmacists with shorter

work experience and working in privately-owned pharmacies.

Pharmacists who participated in this study acknowledge several preventive actions as important strategies for minimizing the risk of dispensing errors. In addition, the results obtained indicate that certain characteristics of Serbian community pharmacists, such as age, work experience and practicing site type, influenced significantly their perception of the effectiveness of corrective actions proposed in proactive risk reduction, while sex has not demonstrated significant impact. In accordance with this, the type of community pharmacy, as well as age and work experience of pharmacy staff should be taken into consideration during the prioritization of corrective measures for implementation in a particular community pharmacy.

Reporting of incidents occurred in community pharmacies by using standardized forms represents one of the main mechanisms for learning from the committed mistakes. However, a common practice of under-reporting of adverse events can be observed in this type of health care facilities.³⁴⁻³⁶ For instance, the results of the study carried out by Varadarajan et al.34 which aimed to compare direct observation and incident reporting as two methods for detecting dispensing errors, indicated that the number of errors identified by direct observation was 16 times higher than the number of those reported. Therefore, it is of critical importance to examine the pharmacists' practice in incident reporting, as well as their attitudes on this issue, in order to proactively address the detected barriers. The fact that majority (85.2%) of respondents stated that they had routinely reported dispensing incidents and adverse events incurred, indicate good community pharmacists' practice in reporting of dispensing errors. However, it is necessary to further examine the current pharmacists' practice in dispensing errors reporting by using the direct observation method, in order to achieve an objective confirmation of the results obtained. Additionally, when asked about having fear of being blamed and\or sanctioned by their superiors should they decide to report dispensing errors, as many as 16.5% of participants admitted to having such fear sometimes or always? One of the main reasons for the fear of health care providers to report incidents incurred, includes the existence of the blame culture, which is considered to be highly present in community pharmacies.³⁷ It is exactly the change in the organization's culture which represents the first step in raising awareness on the significance of incident reporting, from the one that is oriented towards blaming and punishing individuals for making a mistake, to the one that is focused on improving the system and the compe-

tencies of employees, as well as on their encouragement to discuss the errors openly.38 Standardization of error detection system, simplification of reporting procedures and establishment of non-punitive environment may contribute significantly to reducing the risk related to dispensing errors and repetition of mistakes. Our results indicate the need for further building of patient safety culture in Serbian community pharmacies. This could be obtained by adaptation of safety culture assessment tools used for self-assessment of safety culture maturity level, such as the Manchester Patient Safety Assessment Framework (MaPSAF)³⁹ or the Medication Safety Selfassessment (MSSA) for the Community/Ambulatory Pharmacy.⁴⁰ Another potential way to achieve this is to establish a centralized, national voluntary reporting system for errors in the medicines dispensing, which would be anonymous. This type of reporting would enable pharmacy staff to analyze medication incidents and learn about their potential causes, which could lead to the change in their practice and consequently to the prevention of recurrence of these incidents in the future. National voluntary incident reporting systems have already been developed in a number of countries, such as Australia, the United States, Denmark, Canada, the Netherlands and England and Wales.³⁶ However, only 58.1% of community pharmacists in Serbian study stated that they would use voluntary dispensing error reporting system, if established, whereby the respondents under 35 years of age, with ≤ 10 years of work experience and practicing in privately-owned pharmacies were more likely to do so. Accordingly, it is necessary to conduct tailored educations with the aim of raising awareness of Serbian community pharmacists regarding the significance of medication errors and their reporting through this type of system, which should be primarily directed towards older pharmacists with longer work experience and working in state-owned pharmacies.

The strengths of this study include obtaining a national sample of pharmacists which is representative in terms of gender, type of community pharmacy and geographical areas. This is first study examining attitudes of Serbian pharmacists on the topic of dispensing errors, as well as evaluating number of self-reported dispensing incidents occurring at the primary level of pharmacy practice. However, certain limitations of this study include the lack of further collection of data on the number of items dispensed as well as on whether the harm occurred as a result of these self-reported errors. Additionally, linkage to the officially available quality indicators such as number of prescriptions processed per pharmacist was not possible due to difference in the included time frame. Accordingly, further research plans should include performing study on the incurred dispensing errors which would enable linkage to the quality indicators and thus evaluation of a percentage of errors as well as differentiation between near missed and cases where the error reached the patient. Additionally, recommendations to policy makers and practitioners include developing standardized quality management system in community pharmacies, service structuring, that is, defining a maximum safe dispensing workload per pharmacist, as well as conducting tailored educations on dispensing errors in order to raise the importance on their reporting. On the macro level, national legislation should be advanced in relation to the obligatory quality indicators which should be monitored.

Considering the lack of research in this area in developing countries, the study results provide additional insight in major factors contributing to the occurrence of errors, main remedial measures which could be effective in patient safety risk reduction, as well as pharmacists' practice in (non)reporting of dispensing incidents, its limitations and areas for improvement. Additionally, such study has not been performed in Europe, so it also provides opportunity to compare pharmacists' attitudes on this topic worldwide.

CONCLUSION

The results of the study on Serbian community pharmacists' attitudes towards risk management in the medicines dispensing suggest that they are aware of the existing risk related to this process, as well as the factual errors occurrence. Additionally, the main causative factors and corrective actions have been identified, which should be further put into practice in order to manage dispensing risks prospectively and prevent the occurrence of adverse events before causing harm to the patient. Finally, although the results obtained indicate good Serbian community pharmacists' practice in reporting of dispensing errors, further building of patient safety culture in community pharmacies as well as conducting tailored educations regarding medication errors is necessary, in order to improve patient safety and pharmaceutical service quality.

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CONFLICT OF INTEREST

The authors declare no conflict of interest.

ABBREVIATIONS

FMEA: Failure Mode and Effects Analysis; **IOM:** Institute of Medicine; **IQR:** Interquartile range; **NHIF:** National Health Insurance Fund; **PCS:** Pharmaceutical Chamber of Serbia; **WHO:** World Health Organization.

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SUMMARY

Medicines dispensing represents an error-prone activity, therefore potentially jeopardizing patient safety. Pharmacists have a unique role in detection and prevention of medication errors occurring during the use of medicines and therefore, in improving the quality of pharmaceutical care services. The results of the study on Serbian community pharmacists' attitudes towards risk management in the medicines dispensing suggest that they are aware of the existing risk related to this process, as well as the factual errors occurrence. Additionally, the main causative factors and corrective actions have been identified, which should be further put into practice in order to manage dispensing risks prospectively and prevent the occurrence of adverse events before causing harm to the patient. Finally, although the results obtained indicate good Serbian community pharmacists' practice in reporting of dispensing errors, further building of patient safety culture in community pharmacies as well as conducting tailored educations regarding medication errors is necessary, in order to improve patient safety and pharmaceutical service quality.

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